Web-based technological innovations are increasingly being utilized to enhance the quality of healthcare. The UCLA Behavioral Health Checkup™ (BHC) is an innovative real-time, cloud-based behavioral health assessment and clinician decision making tool. This paper examines the implementation and acceptability of the BHC within the UCLA Health System. The BHC was successfully integrated into seven UCLA Behavioral Health Associates (BHA) behavioral health collaborative care settings. Components of successful integration included training of administrative and clinical staff in use of the BHC platform, including how best to introduce behavioral health screening and measurement to patients and caregivers. BHA adult patients and caregivers of BHA youth patients reported positive experiences with the BHC. As the BHC delivers results to providers in real-time, it provides a unique occasion to engage patients through immediate discussion of patient responses and to use results for guiding and customizing clinical care. In addition, the integration of BHC results into a primary care system’s health record framework facilitates the coordination of care over time, providing an opportunity for measurement based treatment to target and treatment quality improvement.

Keywords: Behavioral health, technology, assessment, screening, collaborative care.

Background
The Triple Aim, set forth in the Patient Protection and Affordable Care Act of 2010, seeks to improve the health of the United States population while increasing the quality of care provided and containing healthcare costs. In response to this charge, health systems are increasingly adopting new strategies to increase quality and accountability in healthcare. Web-based technological innovations may be utilized to enhance care provided to patients through screening, assessment, and tracking of health outcomes, and guiding clinician feedback to patients. This paper examines the integration process and acceptability of the UCLA Behavioral Health Checkup (BHC), an innovative real-time, cloud-based behavioral health assessment and clinician decision making tool, within seven behavioral health collaborative care settings within UCLA Health system.

Case Details
Organizational Context
UCLA Behavioral Health Associates (BHA) provides short-term (up to 12-month) behavioral health services to adults (≥ 18 years) and youth (≤ 17 years). Employing a collaborative care model, behavioral health clinicians work together with a primary care
team to provide behavioral healthcare. Within this model, primary care providers identify patients with behavioral health symptoms through routine monitoring, provide behavioral health interventions with consultation, and refer patients to the embedded BHA team when needed. BHA patients receive a) assessment and evidence-based treatments by a master’s level therapist, b) medication consultation by a psychiatrist, or c) assessment and treatment by both a master’s level therapist and psychiatrist, as needed. Care is coordinated among providers through an electronic health record (EHR) and supported by a care coordinator. BHA has been in operation since November 2012, and has since expanded to seven urban primary care locations, including one pediatric clinic, within the Los Angeles area.4

When building the BHA model, it was recognized that a core component of collaborative care is baseline behavioral health assessment and tracking of results to assess treatment progress and guide care.5 In addition to incorporating these elements, the leadership of BHA wanted to incorporate clinical interpretation and guidance into the standardized results. To accomplish these goals, the BHA leadership implemented the UCLA BHC into their existing clinics. The BHC is a cloud-based behavioral health assessment and clinician decision making tool that was adapted from its former application in a large scale military family behavioral health prevention program where it served as an assessment tool generating real-time results interpretation to guide providers’ program sessions delivery.6 The BHC was launched within BHA in February 2014, and its added capability informs and enhances clinical care, outcomes tracking, and treatment to target within BHA clinics.6

UCLA Behavioral Health Checkup Platform

The BHC collects self-report data from patients (adults and youth) and caregiver report data for youth (<17 years) and provides real-time clinician guidance and a patient registry for clinical monitoring. The BHC assessments consist of psychometrically validated measures that are free and available within the public domain, such as the Patient Health Questionnaire (PHQ-9).7 Measures were chosen to provide clinical information about common behavioral health symptoms, while considering the length of time required to complete assessments. The selected assessments can be comfortably completed within 15 minutes. See Table 1 for a summary of measures.

Youth-Completed Assessments: Youth between 7 and 17 years of age completed age-specific behavioral health assessments, such as the Strengths and Difficulties Questionnaire (SDQ)-Youth Version,8,9 PHQ-9,7 Short Form-Moods and Feelings Questionnaire (MFQ-SF),10 Screen for Child Anxiety Related Disorders (SCARED),11 and CRAFFT Screening Test.12 CRAFFT stands for the key words in this screening test for high risk alcohol and other drug use (Car, Relax, Alone, Forget, Friends, Trouble).

<table>
<thead>
<tr>
<th>Measure</th>
<th>Domains Measured</th>
<th>Patient Age</th>
<th>Reporter</th>
<th>Baseline</th>
<th>Follow-up (3 Month Intervals)</th>
</tr>
</thead>
<tbody>
<tr>
<td>AUDIT-C</td>
<td>Alcohol Misuse</td>
<td>18+</td>
<td>Adult Self-Report</td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>CRAFFT</td>
<td>Alcohol Misuse</td>
<td>11-17</td>
<td>Youth Self-Report</td>
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<tr>
<td>DAST-10</td>
<td>Drug Misuse</td>
<td>18+</td>
<td>Adult Self-Report</td>
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<tr>
<td>FAD – GF</td>
<td>Family Functioning</td>
<td>4-17</td>
<td>Caregiver Report</td>
<td>X</td>
<td>X</td>
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<tr>
<td>Subscale</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GAD-7</td>
<td>Anxiety Symptoms</td>
<td>18+</td>
<td>Adult Self-Report</td>
<td>X</td>
<td>X</td>
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<tr>
<td>MFQ-SF</td>
<td>Depression Symptoms</td>
<td>8-17</td>
<td>Youth Self-Report</td>
<td>X</td>
<td>X</td>
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<tr>
<td>PC-PTSD</td>
<td>PTSD Screener</td>
<td>18+</td>
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<td>PCL</td>
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<td>PHQ-9</td>
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<td>13-17</td>
<td>Youth Self-Report</td>
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</tr>
<tr>
<td></td>
<td></td>
<td>18+</td>
<td>Adult Self-Report</td>
<td>X</td>
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<tr>
<td>SCARED</td>
<td>Anxiety Symptoms</td>
<td>8-17</td>
<td>Youth Self-Report</td>
<td>X</td>
<td>X</td>
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<tr>
<td>SNAP-IV</td>
<td>Attention Deficit/ Hyperactivity Symptoms</td>
<td>6-17</td>
<td>Caregiver Report</td>
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<td>SDQ</td>
<td>Behavioral Problems</td>
<td>11-17</td>
<td>Youth Self-Report</td>
<td>X</td>
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<tr>
<td></td>
<td></td>
<td>3-17</td>
<td>Caregiver Report</td>
<td>X</td>
<td>X</td>
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</tbody>
</table>

Table 1: Description of Measures
Caregiver-Completed Assessments: Caregivers of BHA patients completed the SDQ parent version, McMaster Family Assessment Device (FAD), General Functioning scale, and SNAP-IV. At 3-month follow-up, caregivers completed an 8-item survey querying their experience using the BHC.

Adult-Completed Assessments: BHA adult patients completed the Alcohol Use Disorders Identification Test (AUDIT-C), PHQ-9, General Anxiety Disorder scale (GAD-7), and Primary Care PTSD Screen (PC-PTSD). If the adult scored positive on the PC-PTSD, the screening tool gated the patient to receive the PTSD Checklist (PCL). Patients also completed a one-item substance use screener asking “How many times in the past year have you used an illegal drug or used a prescription medication for non-medical reasons?” This question has a sensitivity of 92.9% and specificity of 94.1% for self-reported current drug use. Patients who screened positive by indicating one or more times on this screening question were gated to the Drug Abuse Screening Test 10-item (DAST-10). At 3-month follow-up, adult patients completed an 8-item survey querying their experience using the BHC.

The BHC has been integrated with UCLA Health System’s EHR, Epic. All BHC assessments are launched through Epic and are completed by the patient/caregiver on a tablet in the clinic waiting room prior to a behavioral health intake appointment and again at 3-month increments up to their 12-month appointment. Following completion of assessments, BHA providers immediately receive their patient’s results via the EHR, and reports are sent to their secured email. If a patient indicates he or she is experiencing suicidal ideation on the PHQ-9, a separate email alert is sent to the provider and the clinic manager to flag this patient’s result. Since the BHC is completed at point of service within the clinic, this ensures the email alert is read promptly by the clinician.

The email reports provide clinicians with interpretation of results and empirically supported guidance in addressing with the patient their protective and risk factors ascertained in the assessment. The clinical guidance tool was developed using standardized cut-offs for psychometrically validated measures to identify the continuum of risk. Clinical feedback language was developed for each of the risk ranges for each measure to guide patient psychoeducation on coping and cognitive behavioral skills. For instance, a BHC assessment resulting in a PHQ-9 score of 15-19 (moderately severe depression) will generate feedback to the clinician that the patient is likely experiencing emotional and functional symptoms of depression. The feedback encourages the provider to use emotional regulation and cognitive restructuring tools to support the patient and to continue to monitor and consider referral for behavioral health treatment.

The BHC tool was developed by the UCLA Semel Institute within Salesforce, a third-party industry-leading database and customer relationship management system. Salesforce signed a HIPAA Business Associates Agreement with UCLA Health system, which ensures the data housed within Salesforce is encrypted, secure, and follows UCLA Health policy. Assessment results are stored within the EHR notes tab. The availability of results within the EHR allows for collaboration of care amongst providers. This research protocol was submitted to the UCLA Institutional Review Board, and their determination was that this work did not involve human subjects research and therefore did not require full review.

Implementation of UCLA Behavioral Health Checkup within Clinics

Effective implementation of the BHC within seven busy primary care clinic settings required integrating the platform into the patient check-in workflow, with particular sensitivity to the cultural shift that needed to occur within the clinic to include the integration of the tool at check-in. Fifteen BHA administration and front desk staff were trained to navigate the BHC platform. All staff received the BHC Welcome Manual and an in-person training session. Staff were trained to launch the BHC on a tablet when a patient arrived for his or her appointment. In order to assist front desk staff who initially expressed a lack of confidence with introducing the purpose of the BHC to patients, they were trained to introduce the platform as a tool to obtain a patient’s “behavioral health vital signs” which are as important as obtaining blood pressure, pulse, height and weight during a medical appointment to provide a “whole-person” approach to care.

Twenty-one behavioral health clinicians were trained to utilize the BHC assessment results and clinical guidance with their patients. The clinicians were encouraged to utilize summary scores and results to guide their clinical care and monitor their patient’s improvement over time. After some experience with the BHC reports, the clinicians provided feedback to BHA leadership regarding usability of reports. Through an iterative process, reports were
enhanced to include specific details such as itemized questions and elevated responses endorsed by a patient.

Utilizing the BHC data management capabilities, BHA leadership receive monthly data summaries which alert them to patients who have not shown clinically significant improvement since beginning treatment. This allowed providers to intervene at an individual patient level and adjust treatment methods or to implement additional training at the provider and/or clinic level.

**UCLA Behavioral Health Checkup Acceptability Results**

From March 7, 2014 to July 31, 2017, 3,884 adult patients, 798 youth patients, and 898 caregivers of patients completed BHC baseline assessments. All BHC assessments were administered to BHA patients as part of routine care within the collaborative care model.

**Participant experience with UCLA Behavioral Health Checkup**

Patient experience with the BHC was assessed at 3-month follow-up appointments using six rating scale items and two qualitative feedback items adapted from existing satisfaction and acceptability questionnaires utilized in various service delivery projects at the center. Frequencies of each response option for the six rating scale patient experience items were determined. See Tables 2 and 3 for full item text and distribution of responses.

The patient experience items were administered to adult patients and the caregivers of pediatric patients within the BHC platform at 3-month follow-up appointments. Three-month follow-up data are available for 114 caregivers and 667 adult patients. Relative to the number of completed baseline assessments, the number of 3-month follow-up assessments is small because some patients either: (1) concluded treatment prior to the 3-month follow-up interval, (2) did not attend a visit during the 3-month interval, or (3) completed a baseline less than three months prior to the end of data collection (July 31, 2017). Among the 114 caregivers and 667 adults who completed the BHC at 3-month follow-up, 79 caregivers and 553 adult patients provided responses for the patient experience items (81% response rate). Among the 553 adult patients, 65% were female and the mean age was 43.5 years (ranging from 18 to 82 years). Gender and age was not collected for caregivers.

Of the 79 caregivers who responded to the patient experience items, 78.2% felt the questions themselves were “very” or “somewhat important” to them, 62.1% were “very satisfied” or “satisfied” with the assessments, 58.2% felt the time it took to complete the assessments was “just right”, 83.5% thought the questions were “very easy” or “easy” to understand, and 86.1% felt that using the tablet to complete the questionnaires was “very easy” or “easy”. See Table 2 for full results.

Of the 553 adult patients who responded to the patient experience items, 75.1% felt the questions themselves were “very” or “somewhat important” to them, 62.3% were “very satisfied” or “satisfied” with the assessments, 69.2% felt the time it took to complete the assessments was “just right”, 82.4% thought the questions were “very easy” or “easy” to understand, and 85.5% felt that using the tablet to complete the questionnaires was “very easy” or “easy”. See Table 3 for full results.

**Discussion**

An important component of the health of a population is its behavioral health status. Despite the usefulness of traditional behavioral health assessments, they are often experienced as cumbersome to use in real-time within a busy clinic setting, given time requirements for scoring, interpretation of results, and patient data entry burden. The BHC tool, powered by a cloud-based technology, has provided an opportunity to personalize and standardize patient care by providing customized clinical guidance based on real-time patient results. This information is automatically transmitted into UCLA’s EHR for coordination of care over time, providing an opportunity for measurement based treatment to target and treatment quality improvement.

The BHC was successfully integrated into a collaborative care setting within UCLA Health System. Components of successful integration included training of administrative and clinical staff in use of the BHC, including how best to introduce behavioral health screening and measurement upon appointment check-in. An important aspect of the training included attentiveness to the cultural shift required for BHA administrative staff to gain confidence...
with discussing the purpose of behavioral health assessment with patients.

The selection of specific psychometrically-validated questionnaires was conducted in collaboration with BHA clinicians to maximize usefulness of the BHC for the patient population. Through an iterative process, BHA clinicians guided the structure of assessment reports. Integration with the EHR optimized workflow and allowed for ease of examination of results by multiple providers involved with a patient’s care.

When behavioral health assessment results are available to providers in real-time, they provide a unique occasion to engage patients through immediate discussion of patient responses and use of results to guide clinical care. BHA adult patients and caregivers of BHA youth patients reported positive experiences with the BHC. Use of the BHC increased the patient-centeredness of care.

The BHC is also utilized to monitor patient progress in treatment in order to assess treatment to

<table>
<thead>
<tr>
<th>Table 2: Patient Experience Item Responses for Caregivers about Child</th>
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</thead>
<tbody>
<tr>
<td>1. The behavioral health assessment questions ask about information that is:</td>
</tr>
<tr>
<td>Very unimportant to me</td>
</tr>
<tr>
<td>Somewhat unimportant to me</td>
</tr>
<tr>
<td>Neutral</td>
</tr>
<tr>
<td>Somewhat important to me</td>
</tr>
<tr>
<td>Very important to me</td>
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<tr>
<td>2. The behavioral health assessment questions are:</td>
</tr>
<tr>
<td>Very unimportant to my behavioral health care</td>
</tr>
<tr>
<td>Somewhat unimportant to my behavioral health care</td>
</tr>
<tr>
<td>Neither important or unimportant to my behavioral health care</td>
</tr>
<tr>
<td>Somewhat important to my behavioral health care</td>
</tr>
<tr>
<td>Very important to my behavioral health care</td>
</tr>
<tr>
<td>3. Regarding my degree of satisfaction with the iPad behavioral health assessments, I am:</td>
</tr>
<tr>
<td>Very dissatisfied</td>
</tr>
<tr>
<td>Dissatisfied</td>
</tr>
<tr>
<td>Neither dissatisfied nor satisfied</td>
</tr>
<tr>
<td>Satisfied</td>
</tr>
<tr>
<td>Very satisfied</td>
</tr>
<tr>
<td>4. The time it took to complete the iPad behavioral health assessments was:</td>
</tr>
<tr>
<td>Very long</td>
</tr>
<tr>
<td>Long</td>
</tr>
<tr>
<td>A little long</td>
</tr>
<tr>
<td>Just right</td>
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<tr>
<td>5. The iPad behavioral health assessment questions were:</td>
</tr>
<tr>
<td>Very difficult to understand</td>
</tr>
<tr>
<td>Difficult to understand</td>
</tr>
<tr>
<td>Neither difficult nor easy to understand</td>
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<tr>
<td>Easy to understand</td>
</tr>
<tr>
<td>Very easy to understand</td>
</tr>
<tr>
<td>6. Using the iPad to complete the behavioral health assessment was:</td>
</tr>
<tr>
<td>Very difficult</td>
</tr>
<tr>
<td>Difficult</td>
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<tr>
<td>Neither difficult nor easy</td>
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<tr>
<td>Easy</td>
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<tr>
<td>Very easy</td>
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</table>
target outcomes. This quality of care monitoring is an essential component of collaborative care and is essential for organizations engaging in value-based care contracts. Limitations of this paper include potential generalizability of results, as the BHC was implemented within a large academic institution with a well-developed behavioral health collaborative care program. Additionally, we cannot exclude the possibility that a sampling bias may be present. Individuals completing the patient experience items at 3-month represent those who are still in care, or whose children are still in care, at BHA. These individuals may be more motivated to participate in treatment. Future papers will expand on use of the BHC for measurement based treatment to target and clinical outcomes monitoring.

| 1. The behavioral health assessment questions ask about information that is: |
|-----------------------------|-----------------|
| Very unimportant to me      | 46 (8.3)        |
| Somewhat unimportant to me  | 36 (6.5)        |
| Neutral                     | 121 (21.9)      |
| Somewhat important to me    | 168 (30.4)      |
| Very important to me        | 181 (32.8)      |

| 2. The behavioral health assessment questions are: |
|-----------------------------|-----------------|
| Very unimportant to my behavioral health care | 43 (7.8) |
| Somewhat unimportant to my behavioral health care | 35 (6.3) |
| Neither important or unimportant to my behavioral health care | 60 (10.8) |
| Somewhat important to my behavioral health care | 194 (35.1) |
| Very important to my behavioral health care | 221 (40.0) |

| 3. Regarding my degree of satisfaction with the iPad behavioral health assessments, I am: |
|-----------------------------|-----------------|
| Very dissatisfied           | 23 (4.2)        |
| Dissatisfied                | 17 (3.1)        |
| Neither dissatisfied nor satisfied | 167 (30.4) |
| Satisfied                   | 240 (43.6)      |
| Very satisfied              | 103 (18.7)      |

| 4. The time it took to complete the iPad behavioral health assessments was: |
|-----------------------------|-----------------|
| Very long                   | 11 (2.0)        |
| Long                        | 19 (3.5)        |
| A little long               | 139 (25.4)      |
| Just right                  | 379 (69.2)      |

| 5. The iPad behavioral health assessment questions were: |
|-----------------------------|-----------------|
| Very difficult to understand | 1 (0.2)        |
| Difficult to understand     | 11 (2.0)        |
| Neither difficult nor easy to understand | 84 (15.4) |
| Easy to understand          | 279 (51.2)      |
| Very easy to understand     | 170 (31.2)      |

| 6. Using the iPad to complete the behavioral health assessment was: |
|-----------------------------|-----------------|
| Very difficult              | 2 (0.4)         |
| Difficult                   | 8 (1.5)         |
| Neither difficult nor easy  | 69 (12.7)       |
| Easy                        | 213 (39.1)      |
| Very easy                   | 253 (46.4)      |

Table 3: Patient Experience Item Responses for Adults
Conclusion
The UCLA BHC was successfully integrated into a behavioral health collaborative care setting within UCLA Health System. Adult patients and the caregivers of youth BHA patients indicated having a positive experience with the platform. These findings affirm that web-based technology platforms are well suited to aid in achieving the goals of enhancing patient care.

References